

RURAL MINNESOTA HEALTH FORUM - Speaker Information



Mark Jones, Executive Director

Mark Jones, Executive Director of the [Minnesota Rural Health Association](#). Mark has held this position since 2018. His career in health care began three decades ago as a Paramedic in a rural community.

Mark has a great deal of EMS, Critical Access Hospital, and rural health advocacy experience. As a resident of a rural Minnesota community, Mark has a very personal interest in the future of rural healthcare. He is dedicated to seeing that all rural Minnesotans have access to health care and healthy living.

Joy Baldrige, Keynote Speaker

Joy Baldrige a captivating keynote speaker and professional development seminar leader who is the founder and president of Baldrige Seminars International and Top Notch Training. Her professional development organizations focus on positive change management, leadership, teambuilding, communication, and priority management skill development. **Her first speaking engagement was at the White House, at the age of 19. She got there by calling the president.**

Joy is an expert in effective communication that brings people together to work effectively, efficiently, cohesively and profitably. **She has conducted over 2,500 customized keynote and training sessions for 200+ corporations, publications, associations and universities, such as:**

American Association of Directors of Nursing Services keynote (AADNS), American Nephrology Nursing Association keynote (ANNA), Loma Linda Medical School and Dental School, Yale Health, 3M, Time Warner, Energizer, KPMG, BDO, Cayman National Bank, National Geographic, GQ, Vanity Fair, Oprah, Architectural Digest, Citi Private Bank, JP Morgan, IBM, Xerox, The American Bar Association, United States Tennis Association and The American Management Association.

Joy is a TEDx Presenter, On the list of the 41 Top Motivational Speakers and the author of 3 books: [The Joy In Business](#), [Pure JOY!](#) and [The Fast-Forward MBA](#), published by Wiley. All of Joy's books provide an abundance of what she calls "Golden Nuggets" of information: Useful real-world tips, case studies and strategies designed specifically to **help the best to become better at increasing productivity, profitability, and positivity while decrease frustration and stress.**

Joy coaches on professional development skills including effective best practices and innovation. Her diverse background as a keynote speaker, educator, trainer, coach, and president, enables her to present information across all levels. Her **seminars are highly engaging, extremely informative and completely customized.** They are known for **producing immediate and tangible results.**



Daniel Larsen, Principal, CliftonLarsonAllen

Daniel specializes in consulting services in the area of revenue cycle improvement, financial analysis and Medicare and Medicaid reimbursement. Daniel has over twenty years of experience in public accounting, mainly devoted to the health care industry. Daniel's current consulting work includes various forms of reimbursement and financial analysis including, CAH performance benchmarking, CAH Gold Standard benchmarking, reimbursement strategy sessions, chargemaster assessments, price opportunity studies, financial projections, etc. Daniel has been involved in dozens of chargemaster assessments, including electronic review and validation of chargemaster data, non-billable supply identification, and chargemaster interviews with an emphasis on process review to identify areas where the charge capture process may need improvement. Daniel leads our critical

access hospital reimbursement consulting practice.

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Ryan Strusz, Principal, CliftonLarsonAllen

Ryan is a Principal in CLA's Healthcare practice. Professionally he specializes in serving health systems, physician practices, senior living organizations and health insurance organizations by providing audit, strategic, operational, finance, and compliance related services.

Ryan joined the firm in 2011 and has been responsible for delivering audit, cost report, tax return, and other advisory services to clients. As part of these responsibilities Ryan is responsible for planning, executing and supervising the completion of these services. In addition he is responsible for identifying opportunities for organizations to improve their

processes and procedures and developed written reports outlining those recommendations. He also presents those reports to executives and board of directors for the clients he serves.

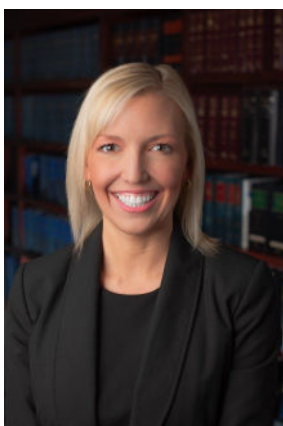
Heather Springer, Attorneys, Woods, Fuller, Shultz & Smith, P.C.

Heather's practice focuses on health care. With expertise in a wide variety of health law matters, Heather represents health care facilities, including community hospitals, physician-owned hospitals, ambulatory surgery centers, office-based laboratories, as well as a wide range of physician practices covering multiple states and most medical specialties. She is widely recognized as the regional legal leader in health care law, including being recognized by Best Lawyers in the area of Health Care Law for almost two decades. Heather is the chairperson of the Woods Fuller Health Law Team, and she represents the majority of community hospitals and physician groups in the region. Heather acts as general counsel for her health care clients. She helps them in all areas of legal compliance, including employment law. She develops long-term relationships with her clients and serves as a true partner in driving their success. Heather is selective about the clients she chooses to work with in order to provide focused legal partnership to her clients.



Morgan Brekke, Attorney, Woods, Fuller, Shultz & Smith, P.C.

Morgan is a Sioux Falls native who joined Woods Fuller in 2014. She is part of the Woods Fuller Health Law Team and has ten years' experience practicing in the health care industry. Morgan was recognized by Best Lawyers: Ones to Watch in America in the specialty of Health Care Law in 2024. Morgan's practice focuses on assisting clients in the health care industry with a wide range of legal matters, primarily focusing upon health care law and employment law. As part of the Health Law Team, clients Morgan works with include community/rural hospitals, physician-owned hospitals, ambulatory surgical centers, physician groups in a range of medical specialties, and other health care entities. As to health law specifically, matters Morgan helps clients with include: regulatory compliance at both the state and federal level; reviewing proposed business arrangements and providing guidance on structuring arrangements to minimize risk under health care fraud and abuse laws such as the Stark Law and the Anti-Kickback Statute; physician, vendor, and other health care contracting; licensing and accreditation issues; HIPAA compliance; medical staff matters; and an array of other health care matters.



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Amy Fajardo, CS RCM, MedCycle Solutions

Amy is a valued member of MedCycle Solutions, where she serves as Director of Client Operations. In this role, she effortlessly manages client partnerships and coordinates internal teams to ensure that each client receives the full depth of MedCycle's experience and support. She also leads both client and staff onboarding and success initiatives, playing a pivotal role in delivering a seamless and positive experience across all touchpoints.

With over 25 years of experience as a medical billing and credentialing professional, Amy brings a vast range of knowledge in all aspects of Revenue Cycle Management, Provider Contracting and Credentialing, and Medical Administration. She has worked closely with physicians throughout the entire lifecycle of their practices, from startup through growth and eventual sale. Amy is especially skilled at building custom workflows tailored to specific practice needs and educating staff on the tools and processes necessary for success. Her skillset extends to billing compliance, provider education, and optimizing operational efficiency.

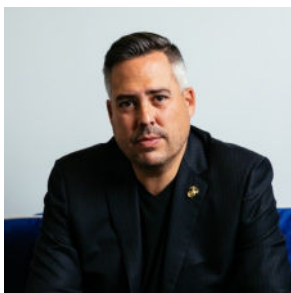


Kayla Boyd, BSN, RN, MSHCT, CPHRM, COPIC

Kayla Boyd is a Patient Safety & Risk Manager with Copic, a medical malpractice liability insurance carrier where she is considered her team's Critical Access Hospital expert. Kayla is also a Registered Nurse with the majority of her background in Critical Access Hospitals and rural healthcare where she served her time at the bedside in ER medicine and perioperative services, as well as the Director of Quality, Risk Management, and Infection Control.

Heidi Larson, PharmD, SpendMend

Lead pharmacist auditor, provides onsite support for audits. She will also provide remote support for audits when other auditing staff are on-site for smaller hospitals and clinics. Heidi served as the Pharmacy Business Operations and Revenue Manager from 2012-2019, responsible for pharmacy drug procurement and contracts, vaccine programs, pharmacy budget and formularies, pharmacy revenue cycle, the medication prior authorization program, patient assistance programs, new business development, and had residency management rotation responsibilities. She also served as a voting member on several various hospital committees and worked closely with the electronic health record analysts as a certified EHR pharmacist. In addition, she restructured and maintained compliance of the health system's 340B program which is comprised of a 484-bed academic DSH hospital. Heidi represented her entity as a HRSA 340B leading practice peer to peer site during 2012-16, was faculty at 340B University speaking on the GPO Prohibition and Hot Topics until 2016, has presented on numerous 340B webinars and was a contributor to the Apexus 340B On-Demand series.



Shane Grivich, Co-Founder & Chief Strategy Officer, ChartSpan

Shane Grivich is the Co-Founder and Chief Strategy Officer at ChartSpan, the nation's largest full-service Chronic Care Management (CCM) provider. He leads national growth strategy, health system partnerships, and clinical innovation efforts that support more than 200 rural health clinics, FQHCs, hospitals, and primary care groups. Shane is a recognized industry voice on care management operations, Medicare reimbursement trends, and scalable patient engagement models.

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Adam Kehler, Director of Healthcare Cybersecurity

Adam Kehler is the Director of Healthcare Cybersecurity at Online Business Systems, where he leads a team that conducts HIPAA Security Risk Assessments, Tabletop Exercises, and broader healthcare security initiatives that include enabling the responsible adoption of AI. With more than 25 years in technology and over a decade dedicated to Health Information Privacy and Security, Adam **brings deep expertise** in healthcare threats, regulatory requirements, and risk governance. He has conducted hundreds of assessments and advisory engagements across organizations of all sizes and serves on the Advisory Panel for the Strategic AI Program at Harrisburg University. Known for translating complex technical issues

into clear, actionable guidance, Adam helps healthcare leaders implement trustworthy, risk-informed approaches to emerging technologies.

Marnie Werner, VP of Research & Operations, Center for Rural Policy and Development

Marnie Werner is Vice President of Research & Operations at the Center. Marnie joined the Center in 2000 after receiving her master's degree from the University of Minnesota Humphrey Institute of Public Affairs. Before the Center, Marnie received a bachelor's in journalism at the U of MN, then spent the next eight years reporting for a group of east central Minnesota newspapers, covering everything from the state legislature to turtle races.

At the Center, Marnie has developed a special interest in the child care shortage, addiction issues, broadband, water quality, and correcting other people's typos. In her spare time she likes to write, spend time with friends and be outside as much as possible in the beautiful southern Minnesota landscape.



Kaylea Bosman, Founder, Virtulead Consulting

Kaylea Bosman, MSOL, is an award-winning leader, consultant, speaker, and founder of VirtuLead Consulting. A Minnesota native, she brings more than 25 years of leadership experience, including 15 years in leading teams in California, before returning to Minnesota in 2020. She pairs this real-world experience with a strong academic foundation in organizational leadership.

Through her experience and education, Kaylea developed a passion for helping managers learn how to manage effectively and lead with intention, recognizing that engaged employees drive stronger performance, healthier cultures, and more sustainable results. She works with managers, supervisors and emerging leaders to strengthen communication, build trust, and apply practical leadership strategies that translate directly into day-to-day outcomes.

Kaylea holds a Master of Science in Organizational Leadership from the University of Redlands and is the creator of the SOAR Leadership Accelerator Program, a practical leadership development program focused on employee engagement, clarity, and resilience.